

1 Module overview

1.1 Introduction

We have introduced UWLFlex – our new, online, flexible learning platform.

UWLFlex has been designed to complement face-to-face learning and build on our reputation for excellence in teaching, learning and student support. We will be able to deliver a University experience that is more collaborative, active, and relevant for an increasingly digital world thus enabling us to provide you with an improved student experience. UWLFlex will provide you with an enhanced range of online tools, to help facilitate your learning whether this takes place primarily on site or online.

1.2 Module summary content and aims

Welcome to Introduction to HRM. We hope that you find this module useful, interesting and a source of inspiration and practical support in your business career.

All business leaders need to know how to deal with the challenges of managing and developing people within organisational and legal frameworks. Introduction to HRM offers a range of perspectives on managing people: strategic, operational, and legal.

We very much look forward to meeting and working with you. If you wish to discuss any module related matter appointments can be made at mutually convenient times. Please e-mail for an appointment outside of normal class times.

We will use Blackboard to support you in the module. Documents are loaded throughout the module to support group study and learning styles.

The module seeks to develop:

- A critical comprehension of key concepts and institutions that underpin HRM,
- Analytical skills to interpret contextual factors (e.g. zero-hour contracts, the gender pay gap),
- The ability to evaluate HR policies and procedures in fluid business environments,
- Raise awareness of risk management and legal, protective frameworks in organisations including health and safety regulation and awareness and well-being,
- Talent management and career planning,
- Generalist and specialist roles in HR,
- Equality and diversity issues, including the legal regulation of the employment relationship
- Employee engagement policy
- Pay and reward strategy
- The influence of professional organisations in HR- especially the CIPD
- International labour market trends and global regulation and the importance of supply chains
- Labour flexibility and the organisation of work

Expectations

Specific expectations students can have of tutors:

Students can expect from tutors:

- Constructive formative feedback on one assignment draft per assessment.
- Lecture slides made available on Blackboard two days prior to lecture
- Seminar activities made available on Blackboard two days prior to the first seminar group

session in a week

- Assessment marks and summative feedback given within three working weeks from the assessment submission deadline

Specific expectations tutors will have of students:

Tutors expect that students:

- Attend all classes and arrive at classes punctually
- Read case studies provided prior to seminars and prepare answers to questions as per instructions given

• Behave professionally in classes and not cause any disruption that may affect other students' learning.

- Dress in a business-like manner for presentations.
- Actively participate and engage in class activities
- Inform tutor via email when not able to attend any classes
- Communicate with tutors in a professional manner

Attempt all assessments by the submission deadline unless there are extenuating circumstances (in which case please contact your Course Leader)

1.3 Learning outcomes to be assessed

By the end of this module you will be able to:

LO1. Understand key concepts in HRM

LO2. Evaluate contractual and working relationships

LO3. Identify and evaluate internal and external influences

LO4. Analyse appropriate models in their organisational setting.

1.4 Indicative Contact Hours

Teaching Contact Hours	48 hours
Independent Study Hours	152 hours
Total Learning Hours	200 hours

2 Assessment and feedback

Students will be given assignment briefs which will detail the questions to be answered and how to submit their work. Feedback will be given three weeks after the submission deadline.

2.1 Summative assessment grid

Type of Assessment	Word Count or equivalent	Threshold (if Professional Body-PSRB applies)	Weighting	Pass Mark	Indicative Submission week	Method of Submission & Date of Feedback (refer to BB)
Written Assignment (Management Report)	1800 words max	N/A	100%	40%	Week 14	Online via Turnitin Within 15 working days of the submission deadline

2.2 Learning materials

The reading list for this module is available in our library and in the module area and online library. Further reading materials, videos, case studies where appropriate will be given to you by your Lecturer including links and how to download all relevant materials. Remember to log into Blackboard regularly for all the latest information and announcements.

You are reminded that the College applies penalties to students who commit an academic offence, in which case the [Academic Offences Regulations](#) will be used to deal with any cases of academic misconduct including examination offences, plagiarism, use of ghost writing services and other means of cheating to obtain an advantage.

You can access the college's academic misconduct policy [here](#)

Remember to log into Blackboard daily to receive all the latest news and support available at your module sites!

Subject guides are also available to help you find relevant information for assignments, with contact details of the Academic Support Librarian for your School.

Essential Reading

Banfield P. (2018) Introduction to Human Resource Management, 3rd Ed, Oxford: Oxford University

Press

Recommended Reading

Beardwell J. and Thompson A. eds. (2014) Human Resource Management: A Contemporary Approach, 7th Ed. Harlow: Pearson

Bratton J. and Gold J. (2017) Human Resource Management: Theory and Practice, 6th Ed, London: Palgrave

Grugilis I., (2017) A Very Short, Fairly Interesting and Reasonably Cheap Book about Human Resource Management, London: Sage

Torrington D. et al (2014) Human Resource Management, 9th Edition, Harlow: Pearson

To keep yourself informed you should consult the business press (especially the Financial Times), the journal and e-book collections at UWL. Remote access is available for many journals.

Professional organisations – ACAS, CIPD, HSE, the ILO, the Equality and Human Rights Commission, the OECD and TUC have a wealth of free, relevant and online materials.

Key academic journals (you can access these via UWL Library sources):

- Human Resource Management Journal - Wiley online
- The International Journal of Human resource Management - Taylor and Francis online
- Human Resource Management Journal – Society for HRM
- Human Resource Management Review - Elsevier

A variety of on-line electronic resources is available to UWL students including access to the following Databases:

- PROQUEST DIRECT
- EBSCOHOST
- EMERALD

3 Things you need to know

3.1 Engagement

Teaching at OBC during the academic year 2021-22 may involve a range of on site and online teaching and learning activities. Whether you are engaging with teaching and learning activities on site or via the college's Virtual Learning Environment (VLE), we expect the same level of commitment and engagement from you. If you are unable to attend scheduled on site or online activities or complete activities in the time frames set out, you should let your tutors know. You should aim to stick to assessment deadlines; if you are concerned that you will not be able to complete your assessments on time, you should talk to your tutors. Your engagement, whether online or on site, will be tracked and if we see that you are not engaging, we will get in contact with you. However, we encourage you to let us know if you are having problems so we can work with you to find solutions and get you back on track as soon as possible. Give yourself the best possible chance to succeed by engaging with the full range of learning and teaching activities available to you.

All students should refer to the Attendance and Engagement Monitoring Policy which can be downloaded from [here](#)

3.2 Need help, just ask

We recognise that there are times when you may encounter difficulties during your course of study and provisions are made to help you. If you think you will be unable to meet deadlines please talk to us, whether it's your course/module leader, personal tutor or any member of staff, so they can get you the support you need to succeed. You can extend your deadline if you have a good reason why you are not able to submit a piece of coursework on time before your deadline. If an extension is not sufficient and circumstances beyond your control are preventing you from completing your assessment, then you can apply for mitigation.

Please remember late submission without extension or mitigation may result in penalties depending on how late it is, see University [Academic Regulations](#).

As a student of the University of West London you are expected to behave in line with UWL expectations, irrespective of whether your interactions with staff and other students are in person or online. As you will be engaging with others online and with a range of online materials, it is important to consider how to stay safe online and ensure your communications are secure and appropriate. If you have any questions about how to manage your online activities, please contact your module leader.

If you have an issue about the module, you should speak to your Module Leader or Course Leader informally in the first instance. Your Course Representative can also raise your concerns at Course Committees, which take place each semester. If you are unable to resolve it informally, you should refer to our Complaints Procedure which is outlined on our website through this link

<https://www.oxfordbusinesscollege.ac.uk/news/how-to-make-a-complaint/>

The College will always aim to ensure that issues are resolved informally as quickly as possible to have minimum impact on your studies.

3.3 Getting support for your studies

Throughout your course of study, you will have access to a wide variety of sources of support depending on your individual circumstances and needs. Your first point of call for getting general academic support is your Personal Tutor. As well as approaching your Module Leader with any questions specifically related to your module and your Course Leader with questions on your Course, do contact your Personal Tutor or Partnership Support Link Tutor for academic advice in relation to your studies and your academic development.

Oxford Business College takes pride in its student support, guidance and wellbeing, complemented by our ethos that every student is an individual. Staff are committed to the College's mission statement "to provide each learner with the most positive learning experience".

We ensure that students at the College can expect a supportive and responsive experience from the initial inquiry by completing a course and progression within or outside the College. This demonstrates our commitment to provide support for inclusive, high-standard students and provides students with a foundation for high achievement.

Our students' changing needs and their varied reason for learning guide our approach to providing innovative learning opportunities from entry-level to higher learning that promotes individual progress. Either for personal development & wellbeing, academic progression or career advancement, whilst supporting those facing learning barriers to overcome them and succeed. The College is committed to helping its student's Academic and Professional Development (APD) via examples currently in place, such as personal tutorials, a mentor system and pastoral care.

PERSONALISED SERVICE

Oxford Business College provides a personalised service adapted to the different needs of different students by:

Developing effective individual learning plans

Effective pastoral care. The College has a dedicated Student Welfare Officer and Counsellor, and students may, in addition, meet the Head of academics or Principal to discuss their concerns

Tutorial meetings

A mentor system with a tutor or member of the academic team

Peer mentor

You can read more on our support services via the link below:

<https://www.oxfordbusinesscollege.ac.uk/support-wellbeing/>

3.4 Module evaluation – have your say!

Towards the end of the module you will be invited to provide some anonymous feedback to the Module Leader through an online survey. This is your opportunity to give some direct feedback about the module through a series of questions and free text. Your constructive feedback will help the Module Leader and teaching team to understand the module experience from your perspective and helps inform the development of the module. At the end of the survey period, a response to the survey will be available so that you can see exactly how your voice has been heard.